

2017-18 Proposed Budget



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Interim Superintendent of Schools
February 8, 2017**

Agenda

1. Look Back
2. Guiding Principles
3. Investments & Expenses
4. Staffing Changes
5. Revenue & Legislative Ask



5-Year Look Back: Changes & Accomplishments

- Phase In / Phase Out Schools
- Receivership
- Extended Learning Time
- Community Schools
- Career & Technical Education Offerings & P-Tech
- Effective Teachers & Leaders
- Montessori Program
- Assurance of Discontinuance / Vibrant & Supportive School Culture



5-Year Look Back: Changes & Accomplishments

- Restructure of Human Resources, Special Education, Office of Shared Accountability, and Student Support Services
- Influx of Immigrant Students
- Personalized Learning
- Renovations at ITC, Weeks, PSLA at Fowler, and H.W. Smith
- Community Eligibility
Breakfast in the Classroom
Fresh Fruits and Vegetables Program
- Pre-K Expansion





Investments

Guiding Principles

Ready

- Complete knowledge transfer from outside experts
- Ready to take ownership

Re-evaluate & Refine

- Align resources across schools and programs
- Consider specific linkages between resource allocation and student achievement
- Allocate resources in a way that aligns appropriate levels of support for schools based on the needs of the school community

Reach

- Reach for Gold by aligning resources across schools and programs based on Gold Medal Initiatives



Proposed Budget Investments



- Student Transportation



- Additional support for ELL students



- CTE programs

- Additional resources to support:



- School Facilities
- Fine Arts Programming
- School Libraries
- Health Services
- Effective Teachers and Leaders
- Community Schools

Expense Assumptions - Staffing



✓ Positions

Updates based on enrollment projections, programmatic needs, mid-year position changes and grant funding shifts

✓ Salaries

Include wage increase rates for settled contracts and estimated wage increases for contracts in negotiation

✓ Pension

Rate is down 16% for teachers to 9.8%

✓ Medical

Cost estimates are lower as a result of cost containment strategies in recent years

✓ Dental, Vision & Workers' Compensation

Increases to align with projected expenses

Expense Assumptions Non-Staff



✓ **Supplies**

Includes increases for custodial supplies & building maintenance

✓ **Equipment**

Includes vehicle replacement and new school furniture

✓ **Utilities**

Expense reflects increasing natural gas rates based on energy consultant projections

✓ **Charter School**

Expense increase of \$5.9 m for increased rates, expansion at Syracuse Academy of Science and two new charter schools opening in September

✓ **Revenue Anticipation Note (RAN)**

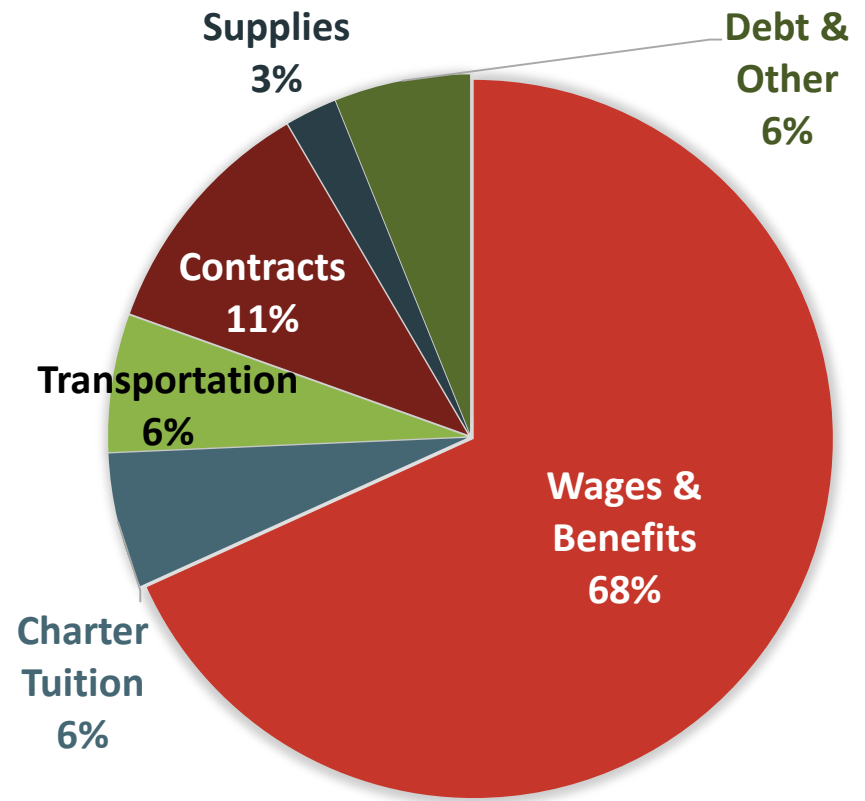
Borrow \$60 m at 1.0% for 10 months

✓ **Debt Service**

Increase reflects debt payments for JSCB Phase II

2017-18 Expense Budget

<u>Source</u>	<u>\$ Millions</u>
Wages & Benefits	\$ 291.8
Charter Schools	26.0
Transportation	26.4
Contract Services	47.5
Supplies	9.9
Debt	20.9
Other	<u>5.2</u>
Total	\$ 427.7



Year Over Year Expense Drivers

+ \$21 Million

Expense Category	\$ Increase <i>In Millions</i>
Salaries & Wages	\$ 9.1
Charter School Tuition	5.9
Transportation	5.1
Capital Repairs and Debt	1.5
Utilities	0.8
Health Care	(1.0)
Retirement (ERS / TRS)	(1.8)
Miscellaneous Other	1.4

Staffing Full-Time Equivalent Changes (All Funds)

Category	Change in FTE
Teachers & Instructional Support	16
Assistants & Attendants	8
Building Leaders & Directors	2
Operations	4
Nurses & Health Aides	8
Clerical, Supervisors & Analysts	<u>5</u>
Total FTE Changes	43



Revenue

Legislative Funding Request \$23.8 Million

\$12.0

- Phase-in of Foundation Aid
- Utilize Updated Poverty & Census Data
- Appropriately Weight English Language Learners & Immigrant Students

\$1.2

- Increase School Health Services Aid

\$3.5

- Adequately Fund Career & Technical Education (CTE)

\$2.5

- Payment of Prior Years' Claims

\$4.6

- Transportation



Local Advocacy



School Tax Cap Increases

Estimated Tax Rate Increase Opportunities:

- **2015-16** **\$1.9 million**
- **2016-17** **\$1.0 million**
- **2017-18** **\$1.0 million**

STAR, Pilots, Land Bank & Sales Tax

- **School Tax Aid Relief (STAR)**
- **City Payment In Lieu of Tax (PILOT) Agreements**
- **Land Bank**
- **Sales Tax Sharing Agreement**

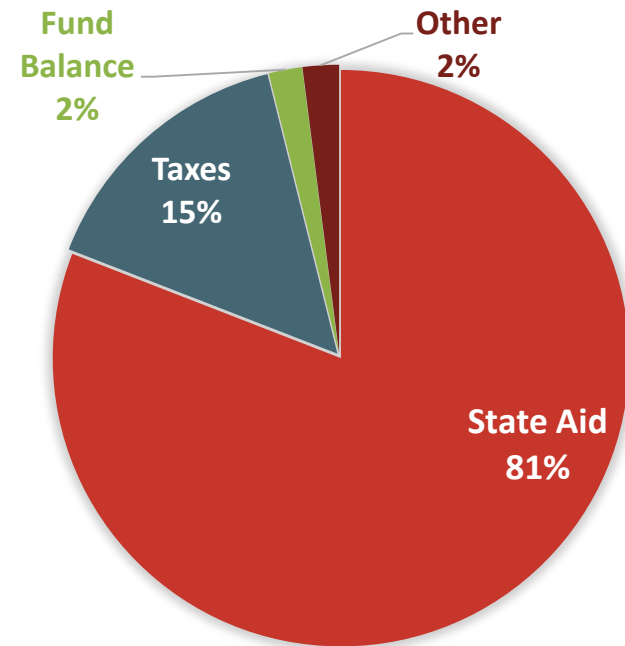
Revenue Assumptions

Changes In Funding Year Over Year

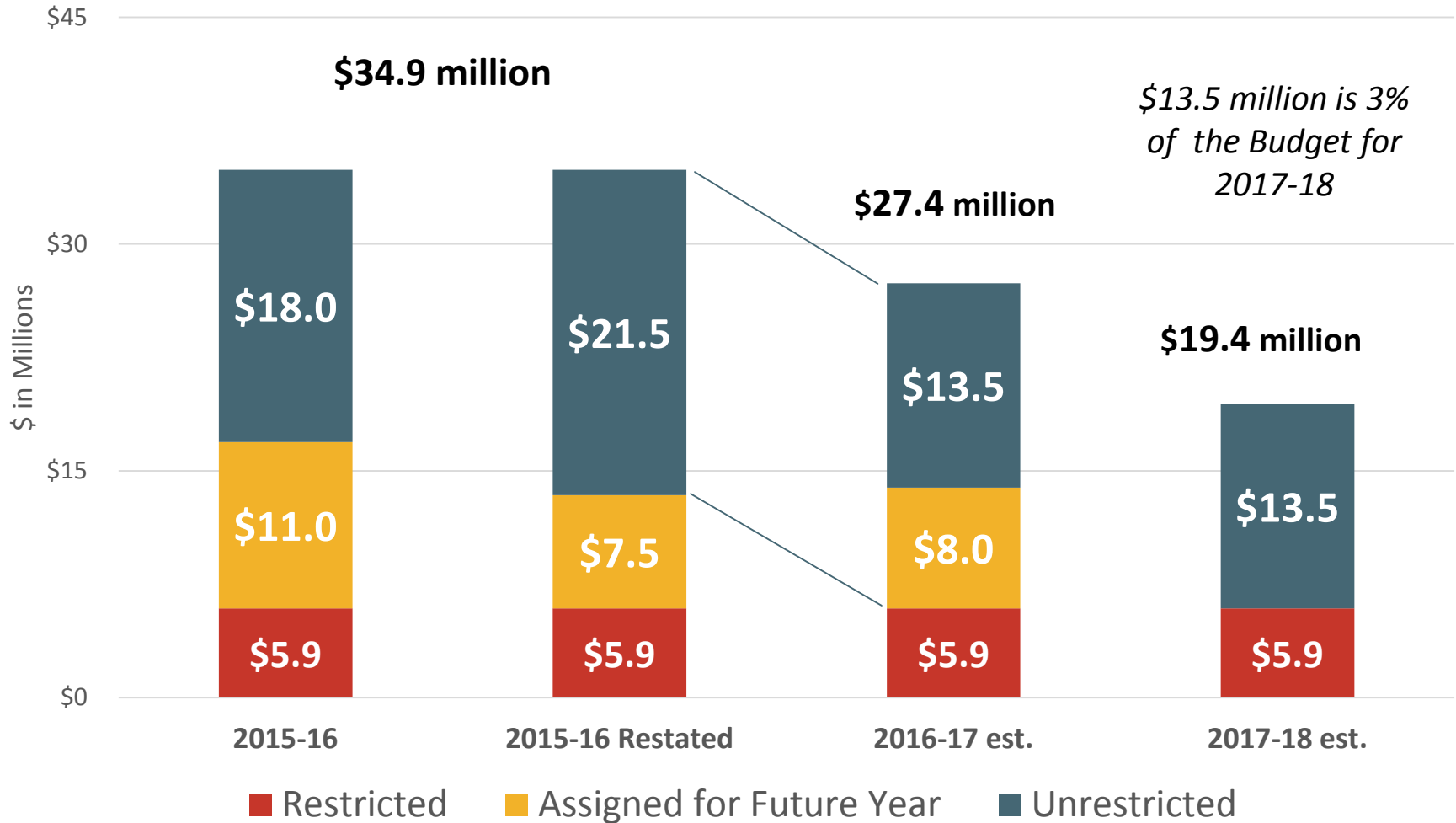
- **\$ 8.0 Million Increase in Governor's Executive Budget**
- **\$16.6 million Additional Legislative Request** *(of the \$23.8 million request)*
 - \$12.0 million Foundation Aid
 - \$4.6 million Targeted Aid for Transportation
- **\$ 8.0 million of Fund Balance**
- **Flat Property Tax**
- **Declining Sales Tax & Federal Sources for Medicaid / Medicare**

Revenue Budget 2017-18

Source	\$ Millions
State Aid	\$346.0
Taxes	65.0
Fund Balance	8.0
Other	<u>8.7</u>
Total	\$427.7



Fund Balance Projection



Upcoming Events

2/27	Public Hearing
3/2	Public Hearing
3/8	Board Approval of Proposed Budget
3/31	State Legislative Aid
4/12	Board Adoption of Final Budget
5/9	Back-Up Budget Adoption Date

Questions?



- ❖ www.syracusecityschools.com
- ❖ Let's Talk
- ❖ Topics of Interest
- ❖ District Budget